Nontando, on her first day at Christel House South Africa.

Today she is a successful chemical engineer at Chevron.
ON THE COVER | Nontando’s one-room shack in Cape Town’s violent Langa Township was so tiny her father and brother had to sleep outside. “I started at Christel House when I was in third grade. I was a below average student, could not speak English and was very shy. In 2009 I graduated as the first valedictorian of our school.” Today Nontando is a successful chemical engineer at Chevron Oil, married and expecting her first child.
A Letter from... Christel

Much has been written on attaining success. For a child born into poverty, “success” is often only survival. Breaking the cycle of poverty requires a comprehensive, holistic approach that transforms the child’s life. Christel House works, as you will see by the remarkable results which follow. Please enjoy our 2016 Annual Report, and learn exactly how we “make success.”

One example is Taariq Salie, a 2014 graduate of Christel House South Africa, who now studies law at the University of the Western Cape. At our annual Christel House Concert, he shared memories of growing up surrounded by gang warfare, drug use and murder. Christel House offered him refuge and safety. I am so proud of Taariq. He is succeeding because of his academic discipline, strong character and unwavering values. Taariq and other Christel House students tell their stories in the following pages and through video interviews you will find on our website.

Helping impoverished children become self-sufficient, productive citizens is a noble mission, which will impact many future generations. Thank you for making this transformative journey possible.

Warmest regards,

Christel DeHaan, FOUNDER and CEO
SUCCESS IN THE MAKING

With three learning centers in India, one in South Africa, one in Mexico and four in the U.S., Christel House’s combined global results are impressive.

<table>
<thead>
<tr>
<th>Metric</th>
<th>Result</th>
</tr>
</thead>
<tbody>
<tr>
<td>Annual K-12 Student Retention Rate</td>
<td>90%</td>
</tr>
<tr>
<td>Total Number of Students Served Including College &amp; Careers</td>
<td>4,623</td>
</tr>
<tr>
<td>Students Passing Graduation Exams</td>
<td>99%</td>
</tr>
<tr>
<td>Average Daily Attendance Rate of Students K-12</td>
<td>97%</td>
</tr>
<tr>
<td>Graduates Continuing Studies or Gainfully Employed</td>
<td>94%</td>
</tr>
</tbody>
</table>
SUCCESS IN THE MAKING
Christel House Transforms Lives
The efficacy of the Christel House model has been validated by independent third parties.

Christel House India students consistently outperform government and private school students.¹

![Graph showing grade 12 pass percentages](image)

Students starting at Christel House India are more likely to complete their studies.¹

![Graph showing likelihood of kindergarten student to complete various grades](image)

Christel House South Africa students qualify for university admission at higher rates than schools serving even the highest socio-economic class.²

![Graph showing 12th graders qualifying for university admission](image)

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1. Efficacy Study of Christel House Bangalore, by Deloitte Touche Tohmatsu India LLP
2. Efficacy Study of a Transformative Educational Model, by EY South Africa
From kindergarten to high school graduation, every Christel House child receives:

EDUCATION + CHARACTER DEVELOPMENT

- food
- social services
- service learning
- career guidance
- learning materials
- counseling
- arts
- uniforms
- cultural activities
- transportation
- love & nurture

English language fluency
Learning support and remediation

These keys help Christel House children unlock their potential and connect with success.
The Christel House Model

Creating self-sufficient, productive and responsible citizens of the world

SUCCESS IN THE MAKING
94% ANNUAL STUDENT RETENTION RATE (GRADES 1–9)

100% STUDENTS PASSING 9TH GRADE HIGH SCHOOL QUALIFYING EXAMS

96% AVERAGE DAILY ATTENDANCE

SUCCESS IN THE MAKING

Flor’s favorite subject is math because she likes learning numbers “that are higher than a million.” She wants to become a doctor to help people.
A Great Start at Grade School

Flor GRADE 3, CHRISTEL HOUSE MEXICO

The art and music classes, the delicious food and teachers who teach us not to shout and not to bully are what I like most.

Hear Flor’s story online at www.christelhouse.org/2016annualreport
Likhona is a role model, regularly mentoring younger students and helping them with homework. He is inspired to help others.

“I want to do things for people everywhere who have no hope. I want to make a positive impact on their lives.”

SUCCESS IN THE MAKING

97% ANNUAL STUDENT RETENTION RATE (GRADES K–12)

100% STUDENTS PASSING HIGH SCHOOL GRADUATION EXAMS

98% GRADUATES CONTINUING EDUCATION, EMPLOYED OR BOTH

Christel House®
South Africa

Swallowcliffe Drive
Ottery | Cape Town
SOUTH AFRICA 7800
Moving Up to High School

Likhona
GRADE 11, CHRISTEL HOUSE SOUTH AFRICA

I am very passionate about science, biology and how things work. I am a firm believer in education. It is the key to success.

WATCH VIDEO
Hear Likhona's story online at
www.christelhouse.org/2016annualreport
The Journey Through College & Careers

Billy 2015 GRADUATE, CHRISTEL HOUSE ACADEMY

I always pushed to go to college because I wanted to be a pilot. I had all the support I needed from Christel House.

96% AVERAGE DAILY ATTENDANCE

100% GRADUATES WITH ACCEPTANCE LETTERS TO 4-YEAR COLLEGES/UNIVERSITIES

88% GRADUATES CONTINUING EDUCATION, EMPLOYED OR BOTH

Hear Billy’s story online at www.christelhouse.org/2016annualreport
Billy’s passion for planes began at an early age when his grandfather took him to an air show. He started at Christel House in kindergarten. Now he’s a sophomore at Indiana State University studying to become a pilot.

SUCCESS IN THE MAKING
In The Workforce and Making a Difference

**Sindhu** 2011 GRADUATE CHRISTEL HOUSE INDIA

The core values I learned – respect, responsibility, integrity, and independence – I carry wherever I go. I am here in the workplace to make a difference thanks to Christel House.

Hear Sindhu’s story online at www.christelhouse.org/2016annualreport
Sindhu works for a leading Bangalore audit firm. She’s extremely grateful and wants to give back to her school, perhaps by returning as a teacher. “I grew up here. I want to help other students learn.”

SUCCESS
IN THE MAKING
Naya Raipur
Sector 25
Near Rakhi Village
Naya Raipur - 492 015 | Chhattisgarh
INDIA

Lavasa
Pilot No. 196 | Hill View Street
At. Post Dasve | Lavasa | Tal.Musi
Dist. Pune 412112 | Lavasa
INDIA

OPEN
AUGUST 2016
GRADES K-2

95%
AVERAGE DAILY ATTENDANCE

210
STUDENTS SERVED

428
STUDENTS SERVED

Students from Christel House India
Naya Raipur
at play in their neighborhood.
Transparency and Accountability
Combined and Consolidated Financial Statements of Christel House International and its Affiliates

Breaking the cycle of poverty requires tenacity and determination. It requires adherence to rigorous educational and business practices, high measures of accountability and complete transparency. Every Christel House entity’s financial statements are audited annually.

2016 Combined Revenue

- Government: $11,380,000 (45%)
- Founder: $6,093,000 (24%)
- Corporations/Foundations: $5,857,000 (23%)
- Individuals/Board Members: $1,286,000 (5%)
- CH Open/Events: $868,000 (3%)

**TOTAL**: $25,484,000 (100%)

2016 Combined Operating Expenses

**EDUCATION & OTHER PROGRAMS/SERVICES**

- Education: $18,897,000 (76%)
- Nutrition: $1,146,000 (5%)
- Health, Outreach & Social Services: $631,000 (2%)

**SUB TOTAL**: $20,674,000 (83%)

**GENERAL & ADMINISTRATIVE**

- Management & General: $1,874,000 (8%)
- Fundraising: $2,269,000 (9%)

**SUB TOTAL**: $4,143,000 (17%)

**TOTAL**: $24,817,000 (100%)

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1. Financial data above is unaudited; when completed, audited financial statements will be available on our website.
2. Primarily U.S. State and Federal charter school funding.
3. 2016 Founder contributions, plus earnings on and releases of previously contributed Founder restricted funds.
4. Management & General and Fundraising costs are covered by the organization’s Founder and CEO.

Note: Christel House International is a registered 501(c) (3) public charity, number 35-2051932. Christel House learning centers are registered not-for-profit entities in their local countries. The Christel House Registration number with the Florida Department of Agriculture & Consumer Services is SC 10875.
Arianna dropped out of high school her junior year. But at DORS, she is focused, determined and successful. She also works while attending school and plans to become a medical assistant. “I think I will cry when I walk across that stage at graduation.”
DORS* – A Second Chance

*Drop Out Recovery School. For adult dropouts, earning a high school diploma is the gateway to better employment opportunities.

Arianna
CHRISTEL HOUSE – DORS

My favorite thing about DORS is the teachers. They never lose hope in you. They are there for you. I now have a more positive attitude – I’ve turned my can’ts into cans. Christel House gave me a chance.

WATCH VIDEO
Hear Arianna’s story online at
www.christelhouse.org/2016annualreport
CELEBRATING
SUCCESS
IN THE MAKING

Christel House Mexico moved into beautifully renovated facilities in September. With more space, high school classes can now be offered and “pre-first” grade will begin in 2017.

MEXICO
Fundación Alberto Bailleres (FAB) supports the new high school program at Christel House Mexico (CHMX).

LtoR: CHMX staff Javier Alarcón, Sarita Ojeda, FAB’s Carmen Bolio and Octavio Figueroa and CHMX Board Member Gabriel Oropeza.
SOUTH AFRICA
Chris Buchanan, an Executive at Dell International Services Pvt. Ltd., gets hugs of appreciation from our South Africa students in recognition of Dell’s generous support.

SOUTH AFRICA
Planting a great idea, Tsebo Solutions Group created “Christel’s Fresh Crops,” a visionary agricultural project that teaches practical skills, provides food, and creates jobs for area workers. Profits from the farm are donated to Christel House South Africa.

INDIA
John Spence, Chairman and owner of Royal Karma Group, sponsored the Karma Art Competition for students at Christel House India. Winning entries will be featured on cards and posters displayed at Karma resorts.

FOR A LIST OF ALL DONORS, PLEASE VISIT WWW.CHRISTELHOUSE.ORG/DONORLIST
EUROPE
The Perse School in Cambridge, UK, partners with Christel House on a number of initiatives. The Perse celebrated its 400th Anniversary with a fundraiser for Christel House, and frequently sends staff and students to visit our schools.

CELEBRATING SUCCESS IN THE MAKING

UNITED STATES
Team members at TCC, the largest Verizon retailer in the United States, filled boxes with school supplies for Christel House Academies and recorded positive messages for teachers.

UNITED STATES
The RCI Christel House Open held in Kissimmee, Florida and hosted by Holiday Inn Club Vacations, raised a record setting $250,000. CEO and Christel House International Board member, Don Harrill, and his team presented a check to students.

UNITED STATES
During Eli Lilly and Company’s global day of service, employees painted Blice Edwards’ designs on picnic tables at Christel House Academy South and West.

Visit us online at www.christelhouse.org/2016annualreport to see all of our videos.
THANK YOU FOR HELPING DRIVE OUT POVERTY

A BIG THANKS TO OUR TOURNAMENT HOSTS
Bluegreen Vacations | Breckenridge Grand Vacations | Collier Financial | GOODMANagement | Grand Pacific Resorts
Holiday Inn Club Vacations | ICE Enterprise | Lighthouse Amenities & Apparel | Lodging Kit Company | Nexus Leisure
Patton Hospitality Management | RCI Europe | Rotary Club of Oyster Point | Sun Hospitality | The Christie Lodge
Virginia Resort Development Association | Wyndham Vacation Ownership

OUR 2016 GLOBAL SPONSORS
100% of donations directly benefit the children of Christel House.

Overhead and fundraising costs are provided by the organization’s Founder and CEO.

Become a Christel House donor today:
www.christelhouse.org/donate